| RESIDENT | |
|----------|--|

NON RESIDENT

| SEASON PASSES | 2019-2020 Average | Projected Revenue | SEASON PASSES | 2019-2020 Average | Projected Revenue |
|------------------------------------|-------------------|-------------------|----------------------|-------------------|-------------------|
| Unlimited | 28 | \$30,100 | Unlimited | 5.5 | 8,662.50 |
| Senior Unlimited | 21 | \$18,375 | Senior Unlimited | <u>ις</u> | 6,875.00 |
| Senior Restricted | 103.5 | \$49,163 | Senior Restricted | 13.5 | 11,812.50 |
| Junior Unlimited | 8 | \$3,400 | Junior Unlimited | 4 | 1,700.00 |
| Junior Restricted | 4 | \$1,200 | Junior Restricted | 4 | 1,200.00 |
| GREENS FEES | | | GREENS FEES | | |
| Weekdav 18 | 138.5 | \$3,601.00 | Weekday 18 | 509.5 | 15,794.50 |
| Weekday 9 | 1000.5 | \$17,008.50 | Weekday 9 | 1390 | 27,800.00 |
| Weekend 18 | 597 | \$20,298.00 | Weekend 18 | 2205.5 | 94,836.50 |
| Weekend 9 | 192 | \$4,032.00 | Weekend 9 | 999 | 15,960.00 |
| CART FEES | | | SPECIALS | | |
| 18 Holes | 14872.5 | \$279,690 | Publications | 1733 | 29,461.00 |
| 9 Holes | 8761 | \$98,855 | Weekday 9 w/cart | 3191 | 38,292.00 |
| 9 Holes Morning Special | 995 | \$9,356 | Weekday 18 w/cart | 4497.5 | 89,950.00 |
| 18 Holes Cart Punch | 87.5 | \$16,455 | Weekend 18 w/cart | 1170 | 31,590.00 |
| 9 Holes Cart Punch | 19 | \$2,144 | Twilight | 1589.5 | 27,021.50 |
| 9 Holes Morning Special Cart Punch | 87.5 | \$8,228 | Jr 18 | 486.5 | 6,324.50 |
| | | | - Jr9 | 1299 | 11,691.00 |
| OUTINGS | | | Spring/Fall/Aeration | - | 121,354.12 |
| Shotgun under 100 players | 116.5 | \$4,077.50 | | | |
| Shotgun over 100 players | 955 | \$28,650.00 | | | |
| Night Golf | 121.5 | \$1,701.00 | LEAGUES | | |
|) | | | Resident | 580.5 | 9,288.00 |
| MILITARY | | | Non Resident | 1898 | 36,062.00 |
| 18 holes | 64 | \$1,472 | All Riders | 1208.5 | 14,502.00 |
| 9 holes | 37.5 | \$525 | | | |
| TOTAL PROJECTED REVENUE | \$1,198,506 | | | | |
| | | | | | |

Timberlin Revenue 5-Year Average (Season Pass, Greens Fee, and Cart Fee)

| | Mar. | Anr | Mav | June | July | Aug | Sept | Oct | Nov-Dec | |
|---------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|-------------------------|-------------------------|--|
| 9700 | #138 ZOO 04 | ¢07 286 12 | \$130 390 16 | \$165 909 69 | \$162 535 44 | \$147.393.16 | \$138,283.26 | \$77,590.92 | \$39,259.52 | \$1,095,348.28 |
| 0107 | 20,700 | 21,200,120 | 2000 | | | | | | | |
| 2017 | \$19,119.12 | \$176,318.46 | \$141,177.60 | \$173,375.66 | \$175,083.29 | \$167,167.43 | \$156,573.84 | \$92,806.01 | \$92,806.01 \$33,681.13 | \$1,135,302.54 |
| | ; | | | | | | | | 1 | |
| 2018 | \$75,873.59 | \$111,301.06 | \$150,630.66 | \$164,667.42 | \$154,694.82 | \$155,469.59 | \$134,626.00 | \$/6,847.49 | \$/6,847.49 \$19,6/1.85 | \$1,043,782.48 |
| 2019 | \$93.317.27 | \$111.960.68 | \$136,635,15 | \$176,320.86 | \$170,086.12 | \$167,891.50 | \$158,351.69 | \$78,660.35 | \$78,660.35 \$24,705.75 | \$1,117,929.37 |
| | | | | | | | | | | |
| 2020 | \$142,331.69 | \$83,349.64 | \$139,991.61 | \$179,660.28 | \$174,794.69 | \$160,584.47 | \$161,799.25 | \$99,071.08 \$73,944.32 | \$73,944.32 | \$1,215,527.03 |
| | | | | <u> </u> | | | | | | |
| AVERAGE | \$93,468.34 | \$116,043.19 | \$139,765.04 | \$171,986.78 | \$167,438.87 | \$159,701.23 | \$149,926.81 | \$84,995.17 | \$38,252.51 | \$84,995.17 \$38,252.51 \$1,121,577.94 |

Golf Pro Report



To: Golf Commission

From: Marc S. Bayram, PGA

December 2020

30-Day Recap of Operations and Benchmarks

- > Our final play & revenue statistics for the 2020 golf season are as follows: 48,080 rounds and \$1,215,613.03 in revenue. Over last golf season (2019) this is a 6% increase in rounds and 8% increase in revenue.
- > 5-year revenue is attached. These reports give an analysis of how the golf course performs seasonally.
- > In November, we changed starting times on weekdays and weekends depending on the weather forecast. This change was communicated frequently with customers via email.
- > I have been in contact with GolfNow regarding our email distribution and made some discoveries. We should be in much better shape with our email distribution list, it isn't perfect, but is continuing to be a work in progress making sure all our customers get our emails.
- ➤ I have made some suggestions to the building maintenance department on improvements that could be made to the Golf Shop and Locker Room. These include the storage for displays, the wiring and counter placement.
- ➤ I am beginning to sell gift cards for the holidays. I often have to mail them out, it would be much easier if we could offer them online like almost every other business does. This is something that should be explored again.
- > Golf Course closing email has been sent out. Automated phone message updated as well. I will keep the Golf Shop open limited hours for the holidays to sell gift cards.
- An article on Timberlin was published in the Record Journal on 12/14/2020 in regards to the golf season we had.
- ➤ I have started working on the 2021 calendar for outings, leagues, and organizations.

Successes and Challenges

- ➤ In November we had a few frost delays and the weather was inconsistent. Communication amongst maintenance and golf shop staff was great when discussing opening times and options of holding shotguns for play.
- ➤ With the high demand for starting times, a policy must be set and ready to go in 2021. This policy must be simple and easy to understand for both staff and customers.

Customer Satisfaction

- > Customers seem to be very satisfied with the golf course and their experience at Timberlin. This is how we stack up on Facebook for reviews:
 - o Rockledge Golf Course 5 stars
 - o Timberlin Golf Club 4.8 stars
 - o Keney Park 4.8 stars
 - o Hunter Memorial 4.6 stars
 - o Simsbury Farms 4.4 stars
 - o Stanley Golf Course 4.4 stars

Staffing Report

> I will start working on 2021 staff after the new year.

Looking Ahead/Goals

- > Assist Golf Commission in finalizing the 2021 rates.
- > Research instructional programs to attract new golfers in 2021.
- > Continue working on outing schedule for 2021 to ensure there are no double bookings.
- > Become Trackman Level 1 certified.
- > Put together my coaching app.
- Work on online store.
- > Contact staff members to see their plans for 2021.
- > Prepare to close the Golf Shop December 23rd.
- > Pick range completely clean and take in range mats for the off-season.
- > Thoroughly clean Golf Shop and offices.
- > Continue to work with Golf Commission on new, innovative ways to increase play and revenues.

Director of Golf Report Golf Commission Meeting December 17, 2020

- 1. Budget completed FY 21/22 and submitted
- 2. Completed Early Order Chemical order and submitted
- 3. Winterization completed including:
 - a. Irrigation and pump house
 - b. City water on course
 - c. Course: top dress greens and tees
 - d. Applied Snow Mold spray to greens
 - e. Golf carts annual service completed by EZ-GO
- 4. Winter Plans:
 - a. Work with Facilities, re: Clubhouse
 - b. Service of golf course equipment
 - c. Tree removal
 - d. Relocation of Cart Corral
- 5. Obtained quotes for:
 - a. Holes #5 and #6
 - b. Hole #2 woods left side
 - c. Hole #2 back left green side
 - d. Drinking fountain bluestone tops
 - e. Irrigation computer upgrade
- 6. Completed Hole #12 tee
- 7. Scheduled meeting with Comcast, December 28th to resolve Pro Shop phone issues