



# FY24 - BUDGET VS ACTUAL for 9/30/23 GENERAL FUND - EXPENSE

F:\Weetings\Commission\October\	Golf Course Total	54 Capital Outlays 001.25.2543.0.54000.00516 Bridges Capital Outlays Total	53 Professional/Technical 001.25.2543.0.53102.00000 Electricity 001.25.2543.0.53105.00000 Natural Gas 001.25.2543.0.53106.00000 Vehicle Fuel 001.25.2543.0.53201.00000 Supplies 001.25.2543.0.53202.00000 Irrigation 001.25.2543.0.53202.00000 Equipment 001.25.2543.0.53219.00000 Operating Materials 001.25.2543.0.53219.00000 Operating Materials 001.25.2543.0.53241.00000 Sand & Stone 001.25.2543.0.53241.00000 Sand & Stone 001.25.2543.0.53243.00000 Fertilizer, Seed, Chem. 001.25.2543.0.53243.00000 Maintenance & Repair 001.25.2543.0.53245.00000 Maintenance & Repair 001.25.2543.0.53510.00000 Golf Cart Lease 001.25.2543.0.53313.00000 Golf Cart Lease 001.25.2543.0.53313.00000 Golf Cart Serv. 001.25.2543.0.53313.00000 Refuse Disposal 001.25.2543.0.53917.00000 Water & Sewer 001.25.2543.0.53917.00000 Water & Sewer 001.25.2543.0.53940.00000 Water & Sewer 001.25.2543.0.53940.00000 Bank charges 001.25.2543.0.53941.00000 Bank charges 001.25.2543.0.53945.00000 Internet Service Professional/Technical Total	52 Fringe Benefits 001.25.2543.0.52010.00000 Worker's Compensation 001.25.2543.0.52010.00000 Social Security 001.25.2543.0.52110.00000 Unemployment Compensation 001.25.2543.0.52210.00000 Pension 001.25.2543.0.52220.00000 Insurance, Life, Disability 001.25.2543.0.52225.00000 Health Insurance 001.25.2543.0.52300.00000 Uniforms Fringe Benefits Total	51 Wages-Salaries 001.25.2543.0.51100.0000 Department Head 001.25.2543.0.51125.0000 Mid-Managers Personnel 001.25.2543.0.51135.0000 Blue Collar Personnel 001.25.2543.0.51160.0000 Strtrs, Rngrs, Golf Carts 001.25.2543.0.51305.0000 Commission Secretaries 001.25.2543.0.5140.0000 Overtime 001.25.2543.0.51510.0000 Part time & Summer Help 001.25.2543.0.51805.0000 Longevity	TNU
	1,530,800	<b>0</b> 0	71,105 22,500 4,500 51,750 10,000 7,500 35,500 13,000 30,000 30,000 78,750 32,289 17,120 7,890 4,000 17,120 7,890 4,000 14,641 6,000 10,000 33,241 2,000 33,241 2,000 30,011,762 706,348	21,594 46,379 17,500 32,460 2,007 92,772 7,000 <b>219,712</b>	75,000 103,041 200,772 139,776 1,625 31,226 50,000 3,300 <b>604,740</b>	ADOPTED AMENDS
	13,111	10,000 <b>10,000</b>	(1,337) (1,337) 0 0 1,337	0 201 0 263 22 0 0 0	2,625 0 0 0 0 0 0 0 0 0 0	BUDGET
	1,543,911	10,000 <b>10,000</b>	71,105 22,500 51,750 4,500 22,500 8,663 7,500 13,000 13,000 130,000 90,000 80,087 32,289 17,120 7,890 4,000 14,641 6,000 10,000 33,241 2,000 33,241 2,000 33,241 2,000 33,241 2,000 11,762 706,348	21,594 46,580 17,500 32,723 2,029 92,772 7,000 <b>220,198</b>	77,625 103,041 200,772 139,776 1,625 31,226 50,000 3,300 <b>607,365</b>	AMENDED
1/1	91,837	<b>o</b> 0	0 4,501 43 5,252 3,710 0 875 984 (5,764) 4,909 0 7,194 660 0 142 5,046 0 0 2,156 221 0 0 647 30,577	2,160 3,856 0 2,360 122 0 173 <b>8,672</b>	5,971 6,588 18,638 16,794 100 3,330 1,166 0	Sep EXPENSE
	612,948	<b>o</b> 0	10,246 2,119 8,037 149 11,430 4,063 881 7,450 3,676 117,491 10,010 45,000 73,207 14,389 1,980 572 497 5,046 0 0 9,300 1,123 0 1,430 328,095	6,775 12,205 0 6,810 367 92,052 536 <b>118,745</b>	17,913 23,779 49,556 50,315 300 6,108 18,137 0	YTD
	228,667	<b>o</b> 0	34, 164 19,331 25,596 1,276 9,835 739 3,494 8,775 3,824 695 9,280 45,000 6,880 14,389 5,968 6,289 1,917 3,854 1,925 0 0 235 205,602	0 17,500 1,640 1,640 3,924 23,065	• • • • • • • •	ENCUM
	841,614	<b>o</b> 0	44,410 21,450 33,633 1,425 21,265 4,801 4,375 16,025 7,500 118,185 19,290 90,000 80,087 28,778 7,948 6,861 2,414 8,900 1,925 0,9300 1,358 0,9300 1,358	6,775 12,205 17,500 6,810 2,007 92,052 4,460 <b>141,810</b>	17,913 23,779 49,556 50,315 300 6,108 18,137 0	ENCUM ENCUM+EXP
FY24 G	702,297	10,000 <b>10,000</b>	26,695 1,050 18,117 3,075 1,235 3,862 3,125 19,475 5,500 11,815 10,710 0 0 0 3,511 9,172 1,029 1,586 5,741 4,075 10,000 23,941 642 300 7,995	14,819 34,375 0 0 25,913 25,913 22 720 2,540 <b>78,388</b>	59,712 79,262 151,216 89,462 1,325 25,118 31,863 3,300 441,258	BALANCE REMAIN.
FY24 GF Bud V Act as	45.5%	100.0% 100.0%	37.5% 4.7% 35.0% 68.3% 5.5% 44.6% 41.7% 42.3% 9.1% 35.7% 0.0% 10.9% 53.6% 13.0% 39.2% 67.20% 39.2% 67.20% 32.1% 68.0% 24.4%	68.6% 73.8% 0.0% 79.2% 1.1% 0.8% 36.3% <b>35.6%</b>	76.9% 76.9% 75.3% 64.0% 81.5% 80.4% 63.7% 100.0%	% REMAIN.
0,						

# Timberlin Golf Course Financial Results YTD SEPTEMBER FY 2023-24

(Does not include indirect cost of Town staff providing services that would otherwise be purchased by Timberlin)

10.2pp	-30.2pp	-97.1%	(\$12,771)	\$13,156	-127.3%	(\$43,256)	\$33,989	NET INCOME
-1.3pp		38.8%	\$531,052	\$1,369,423	40.1%	\$613,175	\$1,530,800	
N/A		N/A	\$0	\$0	N/A	\$0	\$0	Capital Items
11.1pp		23.3%	\$1,371	\$5,881	12.2%	\$1,430	\$11,762	53950 - Internet Service
0.0pp		0.0%	\$0	\$300	0.0%	\$0	\$300	53945 - Training
-22.3pp	-2.	33.8%	\$220	\$650	56.2%	\$1,123	\$2,000	53944 - Organizational Fees
6.6pp		35.3%	\$11,823	\$33,496	28.7%	\$9,527	\$33,241	53941 - Bank charges
0.0pp		0.0%	\$0	\$8,500	0.0%	\$0	\$10,000	53940 - Advertising
0.0pp		0.0%	\$0	\$10,000	0.0%	\$0	\$6,000	53932 - Waterways Treatment
-17.9pp	-1	16.5%	\$2,201	\$13,310	34.5%	\$5,046	\$14,641	53917 - Water & Sewer
2.9pp		15.3%	\$306	\$2,000	12.4%	\$497	\$4,000	53902 - Telephone
9.4pp		16.7%	\$1,144	\$6,861	7.2%	\$572	\$7,890	53823 - Refuse Disposal
-11.6pp	<u>.</u>	0.0%	\$0	\$8,000	11.6%	\$1,980	\$17,120	53813 - Computer Support
55.4pp Timing - FY23 pd in August; FY24 pd quarterly	5.	100.0%	\$37,664	\$37,664	44.6%	\$14,389	\$32,289	53730 - Insurance
8.6pp		100.0%	\$52,741	\$52,741	91.4%	\$73,207	\$80,087	53603 - Golf Cart Lease
11.1pp	1	61.1%	\$70,820	\$115,820	50.0%	\$45,000	\$90,000	53510 - Golf Pro Contr. Serv.
N/A Jan '23 Pro contract removed this charge		54.8%	\$8,299	\$15,133	N/A	\$0	\$0	53501 - Pro share of cart rev.
-22.0pp	-2:	11.3%	\$3,117	\$27,500	33.4%	\$10,010	\$30,000	53245 - Maintenance & Repair
2.8pp		93.1%	\$111,773	\$120,000	90.4%	\$117,491	\$130,000	53243 - Fertilizer, Seed, Chem.
0.2pp		28.5%	\$2,846	\$10,000	28.3%	\$3,676	\$13,000	53241 - Sand & Stone
-7.3pp	j.,	13.7%	\$4,106	\$30,000	21.0%	\$7,450	\$35,500	53233 - Auto Parts
-2.8pp	,	9.0%	\$673	\$7,500	11.7%	\$881	\$7,500	53219 - Operating Materials
-46.9pp	-40	0.0%	\$0	\$7,500	46.9%	\$4,063	\$8,663	53208 - Equipment (New)
-35.0pp	-3:	15.8%	\$5,450	\$34,514	50.8%	\$11,430	\$22,500	53202 - Irrigation Materials
6.8pp		10.1%	\$327	\$3,235	3.3%	\$149	\$4,500	53201 - Supplies
9.5pp		25.0%	\$9,328	\$37,265	15.5%	\$8,037	\$51,750	53106 - Vehicle Fuel
2.2pp		11.6%	\$3,062	\$26,428	9.4%	\$2,119	\$22,500	53105 - Natural Gas
7.7pp		22.1%	\$13,277	\$60,156	14.4%	\$10,246	\$71,105	53102 - Electricity
-8.8pp Staffing changes made in December 2022	1	45.3%	\$71,694	\$158,327	54.0%	\$118,745	\$219,712	Fringe Benefits
-5.3pp Staffing changes made in December 2022	,	22.1%	\$118,810	\$536,642	27.5%	\$166,107	\$604,740	Wages/Salaries
								Expenditure:
-1.1pp		37.5%	\$518,281	\$1,382,579	36.4%	\$569,918	\$1,564,789	
N/A Jan '23 Pro contract removed this charge		25.0%	\$693	\$2,770	N/A	\$0	\$0	Golf Pro Rent
0.7pp		29.7%	\$14,140	\$47,600	30.4%	\$14,490	\$47,600	Restaurant Rent
N/A In new Pro contract (Jan '23) Town retains this revenue		N/A	\$0	\$0	43.1%	\$8,611	\$20,000	Driving Range
-8.6pp		49.4%	\$191,775	\$388,474	40.7%	\$194,245	\$476,693	Golf Carts
0.3pp		0.0%	\$0	\$186,625	0.3%	\$515	\$205,578	Season Passes
2.0pp		41.2%	\$311,674	\$757,110	43.2%	\$352,057	\$814,918	Daily Passes (Greens Fees)
								Revenue:
<u>dget</u> <u>NOTES</u>	Variance to Budget	% of Budget	YTD Act	Budget	% of Budget	YTD Act	Budget	
La La	FY24 to FY23		FY 2023			FY 2024		

# Director of Golf Report October 19, 2023

# 30-Day Recap of Operations and Benchmarks

- We had a decent month of operations for the Golf Course and Driving Range.
- Sean Walsh was rehired for part time help in the fall.
- Bridge Update
  - Atlas Engineer and Earth Contractors will be on property to evaluate bridge options and costs.
  - They will evaluate each location for load capacity and if we can re-use the current mafia blocks.
  - Once we get cost information, we will submit it to Finance team.
- Bunker Update
  - o The first quote we got for bunker renovation was \$700k. That would bring us back to normal; with felt liners.
  - We are getting a second quote from Stonehedge for Felt Liner project and Capillary project.
  - Once we get the second quote, we will submit both quotes to CIRMA for further investigation.
- CIP Projects
  - o Cart Path #1, #5, #16, front of golf shop
  - o Phase 1 for #2
  - o Phase 2 for Driving Range
- We put a job posting up for Part Time Fall Help. We are hoping to find someone that can help with clearing of leaves, on course projects, and other fall tasks. We only have until Thanksgiving to provide work, but this will give us a head start on finding part time help next season.
- A fuel pump was ordered for the Goosenator. An update will come as soon as possible.

# **Looking Ahead/Goals**

Continue to work with Golf Commission on new, innovative ways to increase play and revenues.

# Golf Pro Report



**To: Golf Commission** 

From: Marc S. Bayram, PGA

# October 2023

# 30-Day Recap of Operations and Benchmarks

- Attached is a revenue comparison report for 2022-2023. Despite the rain and rescheduled events, we continue to hold steady on rounds and revenues are up overall for the season.
- Our Assistant Golf Professional Geno Giancola finished 2<sup>nd</sup> in the CT PGA Assistants Championship. He qualified for the national assistants championship to be held in FL in November. We are all very proud of him.
- We successfully hosted a night golf fundraiser for the T-Cop Foundation on October 13th.
- > The Senior Men and Lady Niners held their closing day events. The Men's and Women's Clubs closing day events are scheduled for October.
- St. Paul Fall Junior program has started and will be completed in October.
- > Fall PGA Jr League will be completed in October and had 26 participants.
- > September was challenging for weather, especially on weekends and days we had outings scheduled. In my first 12 years, we were fortunate enough to have only postponed 2 or 3 outings over 100 players. Since August we have had to postpone 5. We should discuss a rain out policy for these events. Things to discuss would be when to make the call and a couple options for events. We need to involve Remzi as well as many of them have food arrangements and it becomes a challenge for him as well. I would also like to discuss outings on weekends and requirements to host one.
- > Starting in October we moved our first starting time of the day to 7:30am on weekdays and weekends. This is because of potential frost delays and darkness.
- ➤ Our Women & Wine programs finished in October. In total, we introduced the game of golf to 127 different women throughout 2023. Since this programs inception in 2017, we have seen women join leagues, organizations, and play in more events like mixed league or charity outings. Big thank you to the coaches Brandon, Geno, Nick, and Chris.
- > All of the leagues completed play by the beginning of October.
- The high school boys season moved to the Fall 2 years ago. It was a great change. At Timberlin we are unique in the sense we have largely populated boys and girls teams. When they both play the same season in the Spring, along with leagues playing, the course and practice areas become too congested and it creates issues. This change has been great. Our Boys team is currently ranked as one of the best teams in the state, and will contend for the state championship which will be held mid-October.
- > The high school golf sign committee has been working hard on our project and hope with the golf commissions support, to have the state championship sign installed by spring 2024.

### **Successes and Challenges**

In review, I would say it was a successful first year in transitioning to our new management and also new point of sale and tee sheet software. I personally really like the Fore Up software, it makes it much easier to set up the tee sheet on a daily basis and with the cloud based software it makes it easy to access anywhere. There are definitely still things to learn as our training wasn't exactly extensive, but we navigated the first year with minimal hiccups.

### **Customer Satisfaction**

We should send an end of year survey to customers looking for feedback in all areas. We should also encourage customers to review us on google or other platforms.

### **Staffing Report**

➤ I am very proud to have 2 great assistants Brandon and Geno who year after year help me navigate through a large instructional program. I am fortunate to have them.

# **Looking Ahead/Goals**

- > Communicate with customers starting time changes to weekdays and weekends.
- Work with maintenance staff and Sol on frost delays.
- > Promote my dad's tournament, an event Remzi and I run each year called Golftoberfest has transitioned to a PGA Hope Benefit. This will be held in November.
- > Start working on 2024 events.
- > Update the tee sheet through October ensuring it reflects the intended schedule.
- ► Host closing day for both Mens and Womens Clubs.

Revenue Rounds Revenue Per Round CIP	Days Open Rounds	Passes Greens Fee Cart Fee Driving Range	Days Open Rounds	Passes Greens Fee Cart Fee Driving Range
2, \$1,13: 37 \$3 \$3 \$64,		Jan		Jan
<b>2022</b> \$1,133,409.06 37,580 \$30.16 \$64,816.00	00	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00	0 0	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00
	0 0	\$0.00 \$0.00 \$0.00 \$0.00	00	\$0.00 \$0.00 \$0.00 \$0.00
<b>2023</b> \$1,289,198.27 39,916 \$32.30 \$55,196.80	8 579	March Apr \$123,110.00 \$60,350.00 \$9,524.25 \$69,903.29 \$4,152.71 \$38,285.96 \$178.00 \$3,535.00 \$136,964.96 \$172,074.25	15 1,143	March Apr \$139,600.00 \$43,859.00 \$15,674.00 \$60,629.75 \$10,847.12 \$39,350.89 \$0.00 \$0.00 \$166,121.12 \$143,839.64
	29 4,382		30 4,291	
+/- \$155,789.21 2,336 -\$9,619.20	31 7,463	May \$12,575.00 \$129,091.53 \$61,425.99 \$5,592.00 \$208,684.52	31 6,461	Way J \$10,515.00 \$93,540.00 \$51,427.46 \$0.00 \$155,482.46
	30 7,869	2023 June \$1,205.00 \$129,186.57 \$129,186.57 \$81,031.20 \$4,699.00 \$216,121.77	30 6,362	2022 une \$2,395.00 \$100,668.00 \$61,454.47 \$0.00 \$164,517.47
2022 TOTAL CI	31 6,574	\$515.00 \$123,518.29 \$75,818.26 \$3,586.00 \$203,437.55	31 7,125	\$0.00 \$113,487.25 \$66,740.88 \$0.00 \$180,228.13
2022 TOTAL CIP NOT BY MONTH	30 6,394	Aug \$0.00 \$110,431.94 \$67,302.17 \$2,704.00 \$180,438.11	31 6,852	Aug \$0.00 \$111,366.50 \$71,581.14 \$0.00 \$182,947.64
₹TH	26 6,655		30 5,346	
		Oct		Oct
		Nov		Nov
		Dec		Dec
	185	\$197,755.00 \$689,699.57 \$379,128.70 \$22,615.00	198	\$196,369.00 \$582,185.50 \$354,854.56